

## Customer First Budgets - 2018/19

|       |                                      |                    | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries       | MTFS            | 18/19<br>Budget  |
|-------|--------------------------------------|--------------------|-----------------------------|--------------------|--------------------------|----------------|-----------------|------------------|
| S1010 | Customer Contact Centre              | Anita Ley          | 494,580                     | -6,580             | 488,000                  | 22,800         | -10,250         | 500,550          |
| S1013 | Localities                           | Richard Easthope   | 306,020                     | -12,420            | 293,600                  | 2,600          | 0               | 296,200          |
| S1014 | Case Management                      | Catherine Bowen    | 1,100,340                   | -25,440            | 1,074,900                | 151,500        | 0               | 1,226,400        |
| S1015 | Specialists                          | Drew Powell        | 1,330,310                   | -12,410            | 1,317,900                | 155,300        | 0               | 1,473,200        |
| S1020 | Planning Applications & Advice       | Pat Whymer         | -437,400                    | 0                  | -437,400                 | 0              | -263,000        | -700,400         |
| S1021 | Development Control - Enforcement    | Pat Whymer         | 4,700                       | 0                  | 4,700                    | 0              | 0               | 4,700            |
| S1030 | Economic Development                 | Darren Arulvasagam | 5,580                       | -80                | 5,500                    | 0              | 0               | 5,500            |
| S1034 | Planning Policy                      | Tom Jones          | 16,900                      | 0                  | 16,900                   | 0              | 0               | 16,900           |
| S1040 | Local Land Charges                   | Tom Jones          | -119,850                    | -16,050            | -135,900                 | 0              | 0               | -135,900         |
| S1060 | Community Development                | Tom Jones          | 172,400                     | 0                  | 172,400                  | 0              | -18,000         | 154,400          |
| S1070 | Environmental Initiatives            | Tom Jones          | 64,600                      | 0                  | 64,600                   | 0              | 0               | 64,600           |
| S1104 | Other Land and Investment Properties | Chris Brook        | -42,240                     | -460               | -42,700                  | 0              | 0               | -42,700          |
| S1165 | Follaton House                       | Cathy Aubertin     | 180,910                     | -29,910            | 151,000                  | 700            | -4,000          | 147,700          |
| S1250 | CoP Leads & Group Manager            | Drew Powell        | 152,810                     | -410               | 152,400                  | 5,800          | 0               | 158,200          |
| S1301 | Other Community Parks & Open Spaces  | Chris Brook        | 396,660                     | -279,760           | 116,900                  | 0              | -2,000          | 114,900          |
| S1305 | Cemeteries & Burials                 | Chris Brook        | 47,800                      | -19,100            | 28,700                   | 0              | 0               | 28,700           |
| S1306 | Countryside Recreation               | Chris Brook        | 9,000                       | 0                  | 9,000                    | 0              | -6,500          | 2,500            |
| S1310 | Leisure Centres                      | Chris Brook        | 464,610                     | -18,510            | 446,100                  | 0              | 0               | 446,100          |
| S1311 | Outdoor Sports and Recreation        | Chris Brook        | 298,170                     | -159,091           | 139,079                  | 0              | -1,000          | 138,079          |
| S1365 | Flood Defence & Land Drainage        | Chris Brook        | 48,040                      | -840               | 47,200                   | 0              | 0               | 47,200           |
| S1367 | Coast Protection                     | Chris Brook        | 82,050                      | -26,050            | 56,000                   | 0              | 0               | 56,000           |
| S1400 | Employment Estates Overheads         | Chris Brook        | -940,830                    | -33,570            | -974,400                 | 0              | -30,000         | -1,004,400       |
| S1501 | General Health                       | Ian Luscombe       | 11,000                      | 0                  | 11,000                   | 0              | 0               | 11,000           |
| S1503 | Public Health                        | Ian Luscombe       | 11,744                      | 0                  | 11,744                   | 0              | -45,300         | -33,556          |
| S1531 | Licensing                            | Ian Luscombe       | -173,300                    | 0                  | -173,300                 | 0              | 11,200          | -162,100         |
| S1533 | Pest Control                         | Ian Luscombe       | 13,600                      | 0                  | 13,600                   | 0              | 0               | 13,600           |
| S1534 | Pollution Control                    | Ian Luscombe       | -7,890                      | 9,990              | 2,100                    | 0              | 0               | 2,100            |
| S1535 | Food Safety                          | Ian Luscombe       | 15,500                      | 0                  | 15,500                   | 0              | -1,250          | 14,250           |
| S1536 | Health and Safety at Work            | Ian Luscombe       | 15,600                      | 0                  | 15,600                   | 0              | 0               | 15,600           |
| S1544 | Community Safety                     | Ian Luscombe       | 6,500                       | 0                  | 6,500                    | 0              | 0               | 6,500            |
| S1545 | Emergency Planning                   | Ian Luscombe       | 8,000                       | 2,700              | 10,700                   | 0              | 0               | 10,700           |
| S1550 | Housing Standards                    | Isabel Blake       | 5,200                       | 0                  | 5,200                    | 0              | 0               | 5,200            |
| S1551 | Homelessness                         | Isabel Blake       | 159,490                     | -2,690             | 156,800                  | 0              | 0               | 156,800          |
| S1552 | Housing Advice                       | Isabel Blake       | 10,200                      | 0                  | 10,200                   | 0              | 0               | 10,200           |
| S1553 | Housing Enabling                     | Isabel Blake       | 1,800                       | 0                  | 1,800                    | 0              | 0               | 1,800            |
| S1555 | Private Sector Housing Renewal       | Isabel Blake       | 13,700                      | 0                  | 13,700                   | 0              | 0               | 13,700           |
| S1558 | Housing Strategy                     | Isabel Blake       | 11,200                      | 0                  | 11,200                   | 0              | 0               | 11,200           |
| S1565 | Housing Benefit Payments             | Isabel Blake       | -47,000                     | 0                  | -47,000                  | 0              | -40,000         | -87,000          |
| S1568 | Housing Benefit Administration       | Isabel Blake       | -207,400                    | 0                  | -207,400                 | 0              | 20,000          | -187,400         |
| S1571 | Council Tax Collection               | Isabel Blake       | -278,200                    | 0                  | -278,200                 | 0              | 0               | -278,200         |
| S1574 | Council Tax Support                  | Isabel Blake       | -64,600                     | 0                  | -64,600                  | 0              | 0               | -64,600          |
|       |                                      |                    | <b>3,140,304</b>            | <b>-630,681</b>    | <b>2,509,623</b>         | <b>338,700</b> | <b>-390,100</b> | <b>2,458,223</b> |

|              |   |   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries      | MTFS           | 18/19<br>Budget |
|--------------|---|---|-----------------------------|--------------------|--------------------------|---------------|----------------|-----------------|
|              | <b>Customer Contact Centre</b>                                  |   |                             |                    |                          |               |                |                 |
|              | Staff Costs   | * | 640,880                     | -6,580             | 634,300                  | 36,700        | -10,250        | 660,750         |
| <b>S1010</b> | Transport Costs   |   | 2,700                       | 0                  | 2,700                    | 0             | 0              | 2,700           |
|              | <b>Income</b>   |   |                             |                    |                          |               |                |                 |
|              | Recharges   |   | -149,000                    | 0                  | -149,000                 | -13,900       | 0              | -162,900        |
|              | <b>Net Expenditure</b>  |   | <b>494,580</b>              | <b>-6,580</b>      | <b>488,000</b>           | <b>22,800</b> | <b>-10,250</b> | <b>500,550</b>  |
|              | * Savings from cessation of accepting cash and cheques (£10.2k) |   |                             |                    |                          |               |                |                 |

|              |                        |   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries     | MTFS     | 18/19<br>Budget |
|--------------|------------------------|---|-----------------------------|--------------------|--------------------------|--------------|----------|-----------------|
|              | <b>Localities</b>      |   |                             |                    |                          |              |          |                 |
| <b>S1013</b> | Staff Costs            | * | 275,140                     | -3,240             | 271,900                  | 2,600        | 0        | 274,500         |
|              | Transport Costs        |   | 30,880                      | -9,180             | 21,700                   | 0            | 0        | 21,700          |
|              | <b>Net Expenditure</b> |   | <b>306,020</b>              | <b>-12,420</b>     | <b>293,600</b>           | <b>2,600</b> | <b>0</b> | <b>296,200</b>  |

|   |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries       | MTFS     | 18/19<br>Budget  |
|---|------------------------|-----------------------------|--------------------|--------------------------|----------------|----------|------------------|
| S1014   | <b>Case Management</b> |                             |                    |                          |                |          |                  |
|   | Staff Costs            | 1,852,040                   | -21,540            | 1,830,500                | 193,900        | 0        | 2,024,400        |
|   | Transport Costs        | 5,100                       | 0                  | 5,100                    | 0              | 0        | 5,100            |
|   | <b>Income</b>          |                             |                    |                          |                |          |                  |
|   | Recharges              | -756,800                    | -3,900             | -760,700                 | -42,400        | 0        | -803,100         |
|   | <b>Net Expenditure</b> | <b>1,100,340</b>            | <b>-25,440</b>     | <b>1,074,900</b>         | <b>151,500</b> | <b>0</b> | <b>1,226,400</b> |
| * Majority of staff cost increase reflects additional development management staff arising which are funded from the 20% increase in planning fees which is ring-fenced for the planning service. |                        |                             |                    |                          |                |          |                  |

|   |                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS             | 18/19<br>Budget |
|---|--------------------------------|-----------------------------|--------------------|--------------------------|----------|------------------|-----------------|
| S1015   | <b>Specialists</b>             |                             |                    |                          |          |                  |                 |
|   | Staff Costs                    | 1,785,510                   | -12,410            | 1,773,100                | 199,800  | 0                | 1,972,900       |
|   | Transport Costs                | 31,600                      | 0                  | 31,600                   | 0        | 0                | 31,600          |
|   | Supplies and Services          | 19,100                      | 0                  | 19,100                   | 0        | 0                | 19,100          |
|   | <b>Income</b>                  |                             |                    |                          |          |                  |                 |
|   | Other Grants and Contributions | -48,000                     | 0                  | -48,000                  | 0        | 0                | -48,000         |
|   | Recharges                      | -457,900                    | 0                  | -457,900                 | -44,500  | 0                | -502,400        |
| <b>Net Expenditure</b>  | <b>1,330,310</b>               | <b>-12,410</b>              | <b>1,317,900</b>   | <b>155,300</b>           | <b>0</b> | <b>1,473,200</b> |                 |
| * Majority of staff cost increase reflects additional development management staff arising which are funded from the 20% increase in planning fees which is ring-fenced for the planning service. |                                |                             |                    |                          |          |                  |                 |

|  |   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries        | MTFS            | 18/19<br>Budget |
|--|---|-----------------------------|--------------------|--------------------------|-----------------|-----------------|-----------------|
| S1020  | <b>Planning Applications &amp; Advice</b> |                             |                    |                          |                 |                 |                 |
|  | Staff Costs                               | 38,100                      | 0                  | 38,100                   | 0               | 0               | 38,100          |
|  | Supplies and Services                     | 88,100                      | 0                  | 88,100                   | 0               | 20,000          | 108,100         |
|  | Recharges E                               | 2,400                       | 0                  | 2,400                    | 0               | 0               | 2,400           |
|  | <b>Income</b>                             |                             |                    |                          |                 |                 |                 |
|  | Fees and Charges                          | -566,000                    | 0                  | -566,000                 | 0               | -283,000        | -849,000        |
| <b>Net Expenditure</b>   | <b>-437,400</b>                           | <b>0</b>                    | <b>-437,400</b>    | <b>0</b>                 | <b>-263,000</b> | <b>-700,400</b> |                 |
| * Additional planning legal fees (£20k)  |   |                             |                    |                          |                 |                 |                 |
| * Additional planning fee income (£115k), extra planning income (£15k), additional income from 20% increase in planning fees (£153k) |   |                             |                    |                          |                 |                 |                 |

|       |  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------|--|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| S1021 | <b>Development Control - Enforcement</b> |                             |                    |                          |          |          |                 |
|       | Staff Costs                              | 4,700                       | 0                  | 4,700                    | 0        | 0        | 4,700           |
|       | <b>Net Expenditure</b>                   | <b>4,700</b>                | <b>0</b>           | <b>4,700</b>             | <b>0</b> | <b>0</b> | <b>4,700</b>    |

|                                |                             | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS         | 18/19<br>Budget |
|--------------------------------|-----------------------------|-----------------------------|--------------------|--------------------------|----------|--------------|-----------------|
| S1030                          | <b>Economic Development</b> |                             |                    |                          |          |              |                 |
|                                | Staff Costs                 | 6,200                       | 0                  | 6,200                    | 0        | 0            | 6,200           |
|                                | Premises Costs              | 80                          | -80                | 0                        | 0        | 0            | 0               |
|                                | Supplies and Services       | 2,500                       | 0                  | 2,500                    | 0        | 0            | 2,500           |
|                                | Capital Charges             | 3,900                       | 0                  | 3,900                    | 0        | 0            | 3,900           |
|                                | <b>Income</b>               |                             |                    |                          |          |              |                 |
|                                | Rent                        | -6,900                      | 0                  | -6,900                   | 0        | 0            | -6,900          |
| Other Grants and Contributions | -200                        | 0                           | -200               | 0                        | 0        | -200         |                 |
| <b>Net Expenditure</b>         | <b>5,580</b>                | <b>-80</b>                  | <b>5,500</b>       | <b>0</b>                 | <b>0</b> | <b>5,500</b> |                 |

|       |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------|------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| S1034 | <b>Planning Policy</b> |                             |                    |                          |          |          |                 |
|       | Staff Costs            | 16,900                      | 0                  | 16,900                   | 0        | 0        | 16,900          |
|       | <b>Net Expenditure</b> | <b>16,900</b>               | <b>0</b>           | <b>16,900</b>            | <b>0</b> | <b>0</b> | <b>16,900</b>   |

|       |                           | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------|---------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| S1040 | <b>Local Land Charges</b> |                             |                    |                          |          |          |                 |
|       | Staff Costs               | 22,750                      | -16,050            | 6,700                    | 0        | 0        | 6,700           |
|       | Supplies and Services     | 2,400                       | 0                  | 2,400                    | 0        | 0        | 2,400           |
|       | Third Party Payments      | 25,000                      | 0                  | 25,000                   | 0        | 0        | 25,000          |
|       | <b>Income</b>             |                             |                    |                          |          |          |                 |
|       | Fees and Charges          | -170,000                    | 0                  | -170,000                 | 0        | 0        | -170,000        |
|       | <b>Net Expenditure</b>    | <b>-119,850</b>             | <b>-16,050</b>     | <b>-135,900</b>          | <b>0</b> | <b>0</b> | <b>-135,900</b> |

*The salary costs of staff delivering these services are sat within the case management and specialist budgets and an appropriate allocation of these costs will be apportioned to the Land Charges budget for staff costs.*

|       |                              | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS           | 18/19<br>Budget |
|-------|------------------------------|-----------------------------|--------------------|--------------------------|----------|----------------|-----------------|
| S1060 | <b>Community Development</b> |                             |                    |                          |          |                |                 |
|       | Staff Costs                  | 2,400                       | 0                  | 2,400                    | 0        | 0              | 2,400           |
|       | Supplies and Services        | 170,000                     | 0                  | 170,000                  | 0        | -18,000        | 152,000         |
|       | <b>Net Expenditure</b>       | <b>172,400</b>              | <b>0</b>           | <b>172,400</b>           | <b>0</b> | <b>-18,000</b> | <b>154,400</b>  |

\* Reduction in CVS contribution (-£20k) and additional contribution to Ivybridge Ring and Ride (£2k)

|       |                                  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------|----------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| S1070 | <b>Environmental Initiatives</b> |                             |                    |                          |          |          |                 |
|       | Staff Costs                      | 8,600                       | 0                  | 8,600                    | 0        | 0        | 8,600           |
|       | Supplies and Services            | 56,000                      | 0                  | 56,000                   | 0        | 0        | 56,000          |
|       | <b>Net Expenditure</b>           | <b>64,600</b>               | <b>0</b>           | <b>64,600</b>            | <b>0</b> | <b>0</b> | <b>64,600</b>   |

|       |                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries   | MTFS          | 18/19<br>Budget |
|-------|--------------------------------|-----------------------------|--------------------|--------------------------|------------|---------------|-----------------|
| S1165 | <b>Follaton House</b>          |                             |                    |                          |            |               |                 |
|       | Staff Costs                    | 67,190                      | -1,090             | 66,100                   | 700        | 0             | 66,800          |
|       | Premises Costs                 | 339,020                     | -22,520            | 316,500                  | 0          | 0             | 316,500         |
|       | Supplies and Services          | 56,500                      | -6,300             | 50,200                   | 0          | 0             | 50,200          |
|       | Capital Charges                | 39,400                      | 0                  | 39,400                   | 0          | 0             | 39,400          |
|       | <b>Income</b>                  |                             |                    |                          |            |               |                 |
|       | Fees and Charges               | -13,000                     | 0                  | -13,000                  | 0          | 0             | -13,000         |
|       | Rent                           | -305,200                    | 0                  | -305,200                 | 0          | -4,000        | -309,200        |
|       | Other Grants and Contributions | -3,000                      | 0                  | -3,000                   | 0          | 0             | -3,000          |
|       | <b>Net Expenditure</b>         | <b>180,910</b>              | <b>-29,910</b>     | <b>151,000</b>           | <b>700</b> | <b>-4,000</b> | <b>147,700</b>  |

\* Additional income from budget scouring (£4k)

|       |                                      | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries     | MTFS     | 18/19<br>Budget |
|-------|--------------------------------------|-----------------------------|--------------------|--------------------------|--------------|----------|-----------------|
| S1250 | <b>CoP Leads &amp; Group Manager</b> |                             |                    |                          |              |          |                 |
|       | Staff Costs                          | 179,210                     | -410               | 178,800                  | 7,000        | 0        | 185,800         |
|       | Transport Costs                      | 1,300                       | 0                  | 1,300                    | 0            | 0        | 1,300           |
|       | <b>Income</b>                        |                             |                    |                          |              |          |                 |
|       | Recharges                            | -27,700                     | 0                  | -27,700                  | -1,200       | 0        | -28,900         |
|       | <b>Net Expenditure</b>               | <b>152,810</b>              | <b>-410</b>        | <b>152,400</b>           | <b>5,800</b> | <b>0</b> | <b>158,200</b>  |

|       |  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS          | 18/19<br>Budget |
|-------|--|-----------------------------|--------------------|--------------------------|----------|---------------|-----------------|
| S1301 | <b>Other Community Parks &amp; Open Spaces</b> |                             |                    |                          |          |               |                 |
|       | Staff Costs                                    | 12,900                      | 0                  | 12,900                   | 0        | 0             | 12,900          |
|       | Premises Costs                                 | 369,660                     | -279,760           | 89,900                   | 0        | 0             | 89,900          |
|       | Transport Costs                                | 0                           | 0                  | 0                        | 0        | 0             | 0               |
|       | Supplies and Services                          | 13,400                      | 0                  | 13,400                   | 0        | 0             | 13,400          |
|       | Capital Charges                                | 127,500                     | 0                  | 127,500                  | 0        | 0             | 127,500         |
|       | <b>Income</b>                                  |                             |                    |                          |          |               |                 |
|       | Fees and Charges                               | -15,800                     | -1,000             | -16,800                  | 0        | 0             | -16,800         |
|       | Rent   | -96,100                     | -4,000             | -100,100                 | 0        | 0             | -100,100        |
|       | Recharges                                      | -3,400                      | -500               | -3,900                   | 0        | 0             | -3,900          |
|       | Other Grants and Contributions                 | -11,500                     | 5,500              | -6,000                   | 0        | -2,000        | -8,000          |
|       | <b>Net Expenditure</b>                         | <b>396,660</b>              | <b>-279,760</b>    | <b>116,900</b>           | <b>0</b> | <b>-2,000</b> | <b>114,900</b>  |

\* Additional income from increase in charges for playground inspections (£2k)

|       |                                 | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------|---------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| S1305 | <b>Cemeteries &amp; Burials</b> |                             |                    |                          |          |          |                 |
|       | Staff Costs                     | 200                         | 0                  | 200                      | 0        | 0        | 200             |
|       | Premises Costs                  | 30,800                      | -19,100            | 11,700                   | 0        | 0        | 11,700          |
|       | Supplies and Services           | 16,800                      | 0                  | 16,800                   | 0        | 0        | 16,800          |
|       | <b>Net Expenditure</b>          | <b>47,800</b>               | <b>-19,100</b>     | <b>28,700</b>            | <b>0</b> | <b>0</b> | <b>28,700</b>   |

|                        |                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS           | 18/19<br>Budget |
|------------------------|--------------------------------|-----------------------------|--------------------|--------------------------|----------|----------------|-----------------|
| S1310                  | <b>Leisure Centres</b>         |                             |                    |                          |          |                |                 |
|                        | Staff Costs                    | 2,400                       | 0                  | 2,400                    | 0        | 0              | 2,400           |
|                        | Premises Costs                 | 90,810                      | -18,510            | 72,300                   | 0        | 0              | 72,300          |
|                        | Supplies and Services          | 600                         | 0                  | 600                      | 0        | 0              | 600             |
|                        | Third Party Payments           | 0                           | 0                  | 0                        | 0        | 0              | 0               |
|                        | Capital Charges                | 405,800                     | 0                  | 405,800                  | 0        | 0              | 405,800         |
|                        | <b>Income</b>                  | <b>0</b>                    |                    |                          |          |                |                 |
|                        | Other Grants and Contributions | -35,000                     | 0                  | -35,000                  | 0        | 0              | -35,000         |
| <b>Net Expenditure</b> | <b>464,610</b>                 | <b>-18,510</b>              | <b>446,100</b>     | <b>0</b>                 | <b>0</b> | <b>446,100</b> |                 |

|                        |                                      | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries      | MTFS           | 18/19<br>Budget |
|------------------------|--------------------------------------|-----------------------------|--------------------|--------------------------|---------------|----------------|-----------------|
| S1311                  | <b>Outdoor Sports and Recreation</b> |                             |                    |                          |               |                |                 |
|                        | Staff Costs                          | 3,100                       | 0                  | 3,100                    | 0             | 0              | 3,100           |
|                        | Premises Costs                       | 231,470                     | -171,970           | 59,500                   | 0             | 0              | 59,500          |
|                        | Transport Costs                      | 0                           | 0                  | 0                        | 0             | 0              | 0               |
|                        | Supplies and Services                | 12,400                      | -500               | 11,900                   | 0             | 0              | 11,900          |
|                        | Third Party Payments                 | 0                           | 0                  | 0                        | 0             | 0              | 0               |
|                        | Capital Charges                      | 115,800                     | 0                  | 115,800                  | 0             | 0              | 115,800         |
|                        | <b>Income</b>                        |                             |                    |                          |               |                |                 |
|                        | Rent                                 | -18,200                     | 0                  | -18,200                  | 0             | 0              | -18,200         |
|                        | Fees and Charges                     | -38,200                     | 14,579             | -23,621                  | 0             | -1,000         | -24,621         |
|                        | Other Grants and Contributions       | -8,200                      | -1,200             | -9,400                   | 0             | 0              | -9,400          |
| <b>Net Expenditure</b> | <b>298,170</b>                       | <b>-159,091</b>             | <b>139,079</b>     | <b>0</b>                 | <b>-1,000</b> | <b>138,079</b> |                 |

\* Additional income arising from increase in recreation fees and charges (£1k)

|                        |  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS          | 18/19<br>Budget |
|------------------------|--|-----------------------------|--------------------|--------------------------|----------|---------------|-----------------|
| S1365                  | <b>Flood Defence &amp; Land Drainage</b> |                             |                    |                          |          |               |                 |
|                        | Staff Costs                              | 800                         | 0                  | 800                      | 0        | 0             | 800             |
|                        | Premises Costs                           | 38,040                      | -840               | 37,200                   | 0        | 0             | 37,200          |
|                        | Capital Charges                          | 9,200                       | 0                  | 9,200                    | 0        | 0             | 9,200           |
| <b>Net Expenditure</b> | <b>48,040</b>                            | <b>-840</b>                 | <b>47,200</b>      | <b>0</b>                 | <b>0</b> | <b>47,200</b> |                 |

|                        |                         | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS          | 18/19<br>Budget |
|------------------------|-------------------------|-----------------------------|--------------------|--------------------------|----------|---------------|-----------------|
| S1367                  | <b>Coast Protection</b> |                             |                    |                          |          |               |                 |
|                        | Staff Costs             | 2,100                       | 0                  | 2,100                    | 0        | 0             | 2,100           |
|                        | Premises Costs          | 68,050                      | -26,050            | 42,000                   | 0        | 0             | 42,000          |
|                        | Supplies and Services   | 200                         | 0                  | 200                      | 0        | 0             | 200             |
|                        | Capital Charges         | 70,500                      | 0                  | 70,500                   | 0        | 0             | 70,500          |
|                        | <b>Income</b>           |                             |                    |                          |          |               |                 |
|                        | Rent                    | -32,000                     | 0                  | -32,000                  | 0        | 0             | -32,000         |
|                        | Interest                | -14,500                     | 0                  | -14,500                  | 0        | 0             | -14,500         |
| Recharges              | -12,300                 | 0                           | -12,300            | 0                        | 0        | -12,300       |                 |
| <b>Net Expenditure</b> | <b>82,050</b>           | <b>-26,050</b>              | <b>56,000</b>      | <b>0</b>                 | <b>0</b> | <b>56,000</b> |                 |

|   |                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS           | 18/19<br>Budget   |
|---|--------------------------------|-----------------------------|--------------------|--------------------------|----------|----------------|-------------------|
| <b>Employment Estates Overheads</b>                     |                                |                             |                    |                          |          |                |                   |
|   | Staff Costs                    | 12,800                      | 1,000              | 13,800                   | 0        | 0              | 13,800            |
|   | Premises Costs *               | 198,070                     | -33,870            | 164,200                  | 0        | 0              | 164,200           |
|   | Supplies and Services          | 10,600                      | 5,000              | 15,600                   | 0        | 0              | 15,600            |
| <b>S1400</b>  | Capital Charges                | 180,000                     | 0                  | 180,000                  | 0        | 0              | 180,000           |
|   | <b>Income</b>                  |                             |                    |                          |          |                |                   |
|   | Rent                           | -1,288,400                  | 1,200              | -1,287,200               | 0        | -30,000        | -1,317,200        |
|   | Fees and Charges               | -9,800                      | -24,200            | -34,000                  | 0        | 0              | -34,000           |
|   | Recharges                      | -25,100                     | 17,100             | -8,000                   | 0        | 0              | -8,000            |
|   | Other Grants and Contributions | -19,000                     | 200                | -18,800                  | 0        | 0              | -18,800           |
|   | <b>Net Expenditure</b>         | <b>-940,830</b>             | <b>-33,570</b>     | <b>-974,400</b>          | <b>0</b> | <b>-30,000</b> | <b>-1,004,400</b> |
| * Additional income from commercial developments (£30k) |                                |                             |                    |                          |          |                |                   |

|              |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1501</b> | <b>General Health</b>  |                             |                    |                          |          |          |                 |
|              | Supplies and Services  | 11,000                      | 0                  | 11,000                   | 0        | 0        | 11,000          |
|              | <b>Net Expenditure</b> | <b>11,000</b>               | <b>0</b>           | <b>11,000</b>            | <b>0</b> | <b>0</b> | <b>11,000</b>   |

|   |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS           | 18/19<br>Budget |
|---|------------------------|-----------------------------|--------------------|--------------------------|----------|----------------|-----------------|
| <b>Public Health</b>  |                        |                             |                    |                          |          |                |                 |
|   | Staff Costs            | 3,600                       | 0                  | 3,600                    | 0        | 0              | 3,600           |
|   | Premises Costs         | 14,700                      | 0                  | 14,700                   | 0        | 0              | 14,700          |
| <b>S1503</b>  | Transport Costs        | 3,844                       | 0                  | 3,844                    | 0        | 0              | 3,844           |
|   | <b>Income</b>          |                             |                    |                          |          |                |                 |
|   | Fees and Charges       | -10,100                     | -300               | -10,400                  | 0        | -45,300        | -55,700         |
|   | Recharges              | -300                        | 300                | 0                        | 0        | 0              | 0               |
|   | <b>Net Expenditure</b> | <b>11,744</b>               | <b>0</b>           | <b>11,744</b>            | <b>0</b> | <b>-45,300</b> | <b>-33,556</b>  |
| * Additional Environmental Health fees (£15.3k) and shellfish licensing fees (£30k) |                        |                             |                    |                          |          |                |                 |

|  |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS          | 18/19<br>Budget |
|--|------------------------|-----------------------------|--------------------|--------------------------|----------|---------------|-----------------|
| <b>Licensing</b>   |                        |                             |                    |                          |          |               |                 |
|  | Staff Costs            | 9,600                       | 0                  | 9,600                    | 0        | 0             | 9,600           |
|  | Supplies and Services  | 7,000                       | 0                  | 7,000                    | 0        | 0             | 7,000           |
| <b>S1531</b>   | <b>Income</b>          |                             |                    |                          |          |               |                 |
|  | Recharges              | -5,000                      | 0                  | -5,000                   | 0        | 0             | -5,000          |
|  | Fees and Charges *     | -184,900                    | 0                  | -184,900                 | 0        | 11,200        | -173,700        |
|  | <b>Net Expenditure</b> | <b>-173,300</b>             | <b>0</b>           | <b>-173,300</b>          | <b>0</b> | <b>11,200</b> | <b>-162,100</b> |
| <i>The salary costs of staff delivering these services are sat within the case management and specialist budgets and an appropriate allocation of these costs will be apportioned to the Licensing budget for staff costs.</i> |                        |                             |                    |                          |          |               |                 |
| * Reduction in Taxi Licensing Fees (£11.2k)  |                        |                             |                    |                          |          |               |                 |

|              |                        | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1533</b> | <b>Pest Control</b>    |                             |                    |                          |          |          |                 |
|              | Staff Costs            | 100                         | 0                  | 100                      | 0        | 0        | 100             |
|              | Supplies and Services  | 13,500                      | 0                  | 13,500                   | 0        | 0        | 13,500          |
|              | <b>Net Expenditure</b> | <b>13,600</b>               | <b>0</b>           | <b>13,600</b>            | <b>0</b> | <b>0</b> | <b>13,600</b>   |

|                          |                         | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------------------|-------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>Pollution Control</b> |                         |                             |                    |                          |          |          |                 |
|                          | Staff Costs             | 6,200                       | 0                  | 6,200                    | 0        | 0        | 6,200           |
|                          | Premises Costs          | 510                         | -10                | 500                      | 0        | 0        | 500             |
| <b>S1534</b>             | Supplies and Services * | 23,000                      | 0                  | 23,000                   | 0        | 0        | 23,000          |
|                          | Capital Charges         | 5,400                       | 0                  | 5,400                    | 0        | 0        | 5,400           |
|                          | <b>Income</b>           |                             |                    |                          |          |          |                 |
|                          | Fees and Charges *      | -43,000                     | 10,000             | -33,000                  | 0        | 0        | -33,000         |
|                          | <b>Net Expenditure</b>  | <b>-7,890</b>               | <b>9,990</b>       | <b>2,100</b>             | <b>0</b> | <b>0</b> | <b>2,100</b>    |

|                    |             | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS | 18/19<br>Budget |
|--------------------|-------------|-----------------------------|--------------------|--------------------------|----------|------|-----------------|
| <b>Food Safety</b> |             |                             |                    |                          |          |      |                 |
|                    | Staff Costs | 8,500                       | 0                  | 8,500                    | 0        | 0    | 8,500           |

|              |                        |               |          |               |          |               |               |
|--------------|------------------------|---------------|----------|---------------|----------|---------------|---------------|
| <b>S1535</b> | Supplies and Services  | 7,000         | 0        | 7,000         | 0        | 0             | 7,000         |
|              | Third Party Payments   | 0             | 0        | 0             | 0        | 0             | 0             |
|              | <b>Income</b>          |               |          |               |          |               |               |
|              | Fees and Charges       | 0             | 0        | 0             | 0        | -1,250        | -1,250        |
|              | <b>Net Expenditure</b> | <b>15,500</b> | <b>0</b> | <b>15,500</b> | <b>0</b> | <b>-1,250</b> | <b>14,250</b> |

\* Charging for food hygiene rating scheme revisits

|  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1536 Health and Safety at Work</b> |                             |                    |                          |          |          |                 |
| Staff Costs                            | 15,600                      | 0                  | 15,600                   | 0        | 0        | 15,600          |
| <b>Net Expenditure</b>                 | <b>15,600</b>               | <b>0</b>           | <b>15,600</b>            | <b>0</b> | <b>0</b> | <b>15,600</b>   |

|                               | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1544 Community Safety</b> |                             |                    |                          |          |          |                 |
| Staff Costs                   | 900                         | 0                  | 900                      | 0        | 0        | 900             |
| Supplies and Services         | 5,600                       | 0                  | 5,600                    | 0        | 0        | 5,600           |
| <b>Net Expenditure</b>        | <b>6,500</b>                | <b>0</b>           | <b>6,500</b>             | <b>0</b> | <b>0</b> | <b>6,500</b>    |

|                                 | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|---------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1545 Emergency Planning</b> |                             |                    |                          |          |          |                 |
| Staff Costs                     | 1,100                       | 0                  | 1,100                    | 0        | 0        | 1,100           |
| Premises Costs                  | 4,800                       | 0                  | 4,800                    | 0        | 0        | 4,800           |
| Supplies and Services           | 2,100                       | 2,700              | 4,800                    | 0        | 0        | 4,800           |
| <b>Net Expenditure</b>          | <b>8,000</b>                | <b>2,700</b>       | <b>10,700</b>            | <b>0</b> | <b>0</b> | <b>10,700</b>   |

|                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1550 Housing Standards</b> |                             |                    |                          |          |          |                 |
| Staff Costs                    | 4,200                       | 0                  | 4,200                    | 0        | 0        | 4,200           |
| Supplies and Services          | 1,000                       | 0                  | 1,000                    | 0        | 0        | 1,000           |
| <b>Net Expenditure</b>         | <b>5,200</b>                | <b>0</b>           | <b>5,200</b>             | <b>0</b> | <b>0</b> | <b>5,200</b>    |

|                                | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1551 Homelessness</b>      |                             |                    |                          |          |          |                 |
| Staff Costs                    | 7,500                       | 0                  | 7,500                    | 0        | 0        | 7,500           |
| Premises Costs                 | 175,040                     | -2,690             | 172,350                  | 0        | 0        | 172,350         |
| Supplies and Services          | 148,550                     | 0                  | 148,550                  | 0        | 0        | 148,550         |
| Capital Charges                | 37,700                      | 0                  | 37,700                   | 0        | 0        | 37,700          |
| <b>Income</b>                  |                             |                    |                          |          |          |                 |
| Rent                           | -169,300                    | 0                  | -169,300                 | 0        | 0        | -169,300        |
| Recharges                      | -17,000                     | 0                  | -17,000                  | 0        | 0        | -17,000         |
| Other Grants and Contributions | -23,000                     | 0                  | -23,000                  | 0        | 0        | -23,000         |
| <b>Net Expenditure</b>         | <b>159,490</b>              | <b>-2,690</b>      | <b>156,800</b>           | <b>0</b> | <b>0</b> | <b>156,800</b>  |

|                             | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-----------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1552 Housing Advice</b> |                             |                    |                          |          |          |                 |
| Staff Costs                 | 7,200                       | 0                  | 7,200                    | 0        | 0        | 7,200           |
| Supplies and Services       | 3,000                       | 0                  | 3,000                    | 0        | 0        | 3,000           |
| <b>Net Expenditure</b>      | <b>10,200</b>               | <b>0</b>           | <b>10,200</b>            | <b>0</b> | <b>0</b> | <b>10,200</b>   |

|                               | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|-------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1553 Housing Enabling</b> |                             |                    |                          |          |          |                 |
| Staff Costs                   | 1,800                       | 0                  | 1,800                    | 0        | 0        | 1,800           |
| <b>Net Expenditure</b>        | <b>1,800</b>                | <b>0</b>           | <b>1,800</b>             | <b>0</b> | <b>0</b> | <b>1,800</b>    |

|   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|---|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1555 Private Sector Housing Renewal</b> |                             |                    |                          |          |          |                 |
| Staff Costs                                 | 3,700                       | 0                  | 3,700                    | 0        | 0        | 3,700           |
| Supplies and Services                       | 10,000                      | 0                  | 10,000                   | 0        | 0        | 10,000          |
| <b>Net Expenditure</b>                      | <b>13,700</b>               | <b>0</b>           | <b>13,700</b>            | <b>0</b> | <b>0</b> | <b>13,700</b>   |

|              |                         | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|-------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1558</b> | <b>Housing Strategy</b> |                             |                    |                          |          |          |                 |
|              | Staff Costs             | 9,700                       | 0                  | 9,700                    | 0        | 0        | 9,700           |
|              | Supplies and Services   | 1,500                       | 0                  | 1,500                    | 0        | 0        | 1,500           |
|              | <b>Net Expenditure</b>  | <b>11,200</b>               | <b>0</b>           | <b>11,200</b>            | <b>0</b> | <b>0</b> | <b>11,200</b>   |

|              |  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS           | 18/19<br>Budget |
|--------------|--|-----------------------------|--------------------|--------------------------|----------|----------------|-----------------|
| <b>S1565</b> | <b>Housing Benefit Payments</b>                                      |                             |                    |                          |          |                |                 |
|              | Transfer Payments  | 20,070,000                  | 0                  | 20,070,000               | 0        | -4,252,000     | 15,818,000      |
|              | <b>Income</b>  |                             |                    |                          |          |                |                 |
|              | Recharges  | -205,000                    | 0                  | -205,000                 | 0        | -40,000        | -245,000        |
|              | Government Grants  | -19,912,000                 | 0                  | -19,912,000              | 0        | 4,252,000      | -15,660,000     |
|              | <b>Net Expenditure</b>   | <b>-47,000</b>              | <b>0</b>           | <b>-47,000</b>           | <b>0</b> | <b>-40,000</b> | <b>-87,000</b>  |
|              | * Increase income from housing benefit overpayment recoveries (£40k) |                             |                    |                          |          |                |                 |

|              |  | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS          | 18/19<br>Budget |
|--------------|--|-----------------------------|--------------------|--------------------------|----------|---------------|-----------------|
| <b>S1568</b> | <b>Housing Benefit Administration</b>                              |                             |                    |                          |          |               |                 |
|              | Staff Costs  | 18,400                      | 0                  | 18,400                   | 0        | 0             | 18,400          |
|              | <b>Income</b>  |                             |                    |                          |          |               |                 |
|              | Government Grants  | -225,800                    | 0                  | -225,800                 | 0        | 20,000        | -205,800        |
|              | <b>Net Expenditure</b>   | <b>-207,400</b>             | <b>0</b>           | <b>-207,400</b>          | <b>0</b> | <b>20,000</b> | <b>-187,400</b> |
|              | * Reduction in Housing Benefit Subsidy Administration Grant (£20k) |                             |                    |                          |          |               |                 |

|              |                               | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|-------------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1571</b> | <b>Council Tax Collection</b> |                             |                    |                          |          |          |                 |
|              | Staff Costs                   | 35,600                      | 0                  | 35,600                   | 0        | 0        | 35,600          |
|              | Supplies and Services         | 14,200                      | 0                  | 14,200                   | 0        | 0        | 14,200          |
|              | <b>Income</b>                 |                             |                    |                          |          |          |                 |
|              | Recharges                     | -121,800                    | 25,000             | -96,800                  | 0        | 0        | -96,800         |
|              | Government Grants             | -206,200                    | -25,000            | -231,200                 | 0        | 0        | -231,200        |
|              | <b>Net Expenditure</b>        | <b>-278,200</b>             | <b>0</b>           | <b>-278,200</b>          | <b>0</b> | <b>0</b> | <b>-278,200</b> |

|              |                            | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|----------------------------|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1574</b> | <b>Council Tax Support</b> |                             |                    |                          |          |          |                 |
|              | Staff Costs                | 23,900                      | 0                  | 23,900                   | 0        | 0        | 23,900          |
|              | <b>Income</b>              |                             |                    |                          |          |          |                 |
|              | Government Grants          | -88,500                     | 0                  | -88,500                  | 0        | 0        | -88,500         |
|              | <b>Net Expenditure</b>     | <b>-64,600</b>              | <b>0</b>           | <b>-64,600</b>           | <b>0</b> | <b>0</b> | <b>-64,600</b>  |

|              |   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18 After<br>Virements | Salaries | MTFS     | 18/19<br>Budget |
|--------------|---|-----------------------------|--------------------|--------------------------|----------|----------|-----------------|
| <b>S1104</b> | <b>Other Land and Investment Properties</b> |                             |                    |                          |          |          |                 |
|              | Staff Costs                                 | 1,500                       | 0                  | 1,500                    | 0        | 0        | 1,500           |
|              | Premises Costs                              | 14,560                      | -460               | 14,100                   | 0        | 0        | 14,100          |
|              | <b>Income</b>                               |                             |                    |                          |          |          |                 |
|              | Rent  | -58,300                     | 0                  | -58,300                  | 0        | 0        | -58,300         |
|              | <b>Net Expenditure</b>                      | <b>-42,240</b>              | <b>-460</b>        | <b>-42,700</b>           | <b>0</b> | <b>0</b> | <b>-42,700</b>  |